

# Draft Communities and Local Government Structural Reform Plan

July 2010



## Structural Reform Plans

Structural Reform Plans are the key tool of the Coalition Government for making departments accountable for the implementation of the reforms set out in the Coalition Agreement. They replace the old, top-down systems of targets and central micromanagement.

The reforms set out in each department's SRP are designed to turn government on its head, taking power away from Whitehall and putting it into the hands of people and communities. Once these reforms are in place, people themselves will have the power to improve our country and our public services, through the mechanisms of local democratic accountability, competition, choice, and social action.

The reform plans set out in this document are consistent with and form part of the Department's contribution to the Spending Review. All departmental spending is subject to the Spending Review.

We have adopted a cautious view of the timescales for delivering all legislative measures due to the unpredictability of pressures on Parliamentary time.



### The ambition

Our ambition is localism. Real change driven by local people working together in their communities.

#### What are we doing?

The Department for Communities and Local Government is leading, on behalf of Government, a radical shift of power from Westminster to local people. We will make local decisions a normal part of everyday life, giving people more say, choice and ownership of their local facilities and services. By increasing town hall transparency, people will know what's going on, who's spending their money and on what – 'show me the money'. People want more for less in their services and we will free up councils to make that happen. People will have a reason to vote for councils and mayors. Individuals, families, local communities and particularly neighbourhoods, the building blocks of localism, will be reenergised and empowered, and innovation and ideas will flow from local people and enterprises.

#### Why are we doing it?

We want to do this because we want people to have control over the decisions that affect them - we trust people to take charge of their lives. The default is no longer Big Government but Big Society, where family and social responsibility plus civil liberties create a stronger society. A rebalanced and smaller state will improve people's lives, encourage innovation to flourish and draw people together in civic pride. All the Department's priorities are about advancing both the Big Society and localism.

#### How will we do it?

We are refocusing central government by removing barriers that get in the way of localism and only doing the exceptional things where central government is better placed to act. We have already started to reform the Department and public services in line with localism principles – abolishing Home Information Packs and housing targets and helping local authorities to prevent garden grabbing. We are showing the way with the Localism Bill and working across Government and with the frontline. We are passing new powers to communities, taking forward new rights to bid to run services and to save facilities at risk of closure, and working with the Office for Civil Society to support community organisers to help communities take control of their own destinies. We understand that individuals, families, local communities and local government are key to ensuring localism and galvanising the Big Society. Wherever possible we will nudge people in the right direction, giving rewards and incentives and maintaining choice so that changes are driven by local people and local neighbourhoods, and we will ensure social justice, taking extra steps where necessary to empower disadvantaged communities.



## Departmental priorities

- 1. Make localism and the Big Society part of everyday life by decentralising power as far as possible
- Trust people to take control of the decisions that affect them by devolving power closer to neighbourhoods, increasing citizen participation, promoting community ownership, lifting inspection burdens on councils and removing regional government
- 2. Make localism and the Big Society part of everyday life by meeting people's housing aspirations
- Meet people's housing aspirations by streamlining and speeding up the planning system, providing local authorities with strong and transparent incentives to facilitate housing growth, as well as making the provision of social housing more flexible
- 3. Make localism and the Big Society part of everyday life by putting communities in charge of planning
- Give local people and communities far more ability to determine the shape of the places in which they live by radically reforming the planning system and offering incentives for development and growth
- 4. Make localism and the Big Society part of everyday life by increasing accountability
- Reinvigorate local accountability, democracy and participation by freeing local government from central and regional control, decentralising power, providing greater freedoms and flexibilities to local government and simplifying and deregulating local government finance
- 5. Make localism and the Big Society part of everyday life by letting people see how their money is being spent
- Let local people know who is spending their money and what it is being spent on by publishing financial and performance data online 'show me the money'



1. Make localism and the Big Society part of everyday life – by decentralising power as far as possible (1/2)

Trust people to take control of the decisions that affect them by devolving power closer to neighbourhoods, increasing citizen participation, promoting community ownership, lifting inspection burdens on councils and removing regional government

AC	TION	<u>S</u>	<b>Start</b>	End
1.1	Dec	centralise power as far as possible through the Localism Bill: (a) give councils a	Nov 2010	Nov 2011
	gen	eral power of competence; (b) abolish the Standards Board; (c) give communities		
		vers to save local facilities threatened with closure; (d) give communities the right		
	to b	oid to take over local state-run services		
1.2	lder	ntify and implement measures to allow councils to return to the committee	Nov 2010	Nov 2011
	sys	tem, should they wish to, as part of the Localism Bill		
1.3	Abo	olish the Government Office for London (GOL), consider the case for abolishing		
	rem	naining Government Offices and work with BIS to scrap Regional Development		
	Age	encies. Work with local authorities and business to promote Shadow Local		
	Ent	erprise Partnerships to accelerate the transition of functions from RDAs		
	i.	Consider abolition of remaining Government Offices as part of the Spending Review	Jun 2010	Oct 2010
	ii.	Terminate RDA functions (regional planning and housing functions)	Jul 2010	Apr 2012
	iii.	Transfer RDA functions (Business Link, Tourism, etc) to other bodies as appropriate	Jul 2010	Apr 2012
	iv.	Complete RDA and GOL projects (stand-alone ongoing major developments)	Jul 2010	Apr 2012
	V.	Dispose of RDA and GOL assets (real estate assets, offices, etc)	Oct 2011	Apr 2012
MII	EQT	ONES		
IVIIL	A.	Clarify retention or abolition of remaining Government Offices	Oct 2010	
	<u>^</u> . В.	Localism Bill passed	Nov 2011	
	С.	Regional Development Agencies and Government Offices for London dissolved	Apr 2012	
	·	regional Development Agendes and Government Onices for London dissolved	Api 2012	



1. Make localism and the Big Society part of everyday life – by decentralising power as far as possible (2/2)

Trust people to take control of the decisions that affect them by devolving power closer to neighbourhoods, increasing citizen participation, promoting community ownership, lifting inspection burdens on councils and removing regional government

ACTIONS			End
.4	Empower authorities and businesses to come together and form new partnerships		
	i. Develop and consult on functions, governance, funding arrangements and	Jun 2010	Sep 2010
	responsibilities of Local Enterprise Partnerships including possible transfer of functions		
	from Regional Development Agencies		
	ii. Respond to proposals and facilitate establishment of Local Enterprise Partnerships,	Sep 2010	Sep 2011
	working with local authorities		
	iii. Introduce legislation as appropriate through the Localism Bill	Nov 2010	Nov 2011
.5	Stop the restructuring of councils in Norfolk, Suffolk and Devon through the Local	May 2010	Oct 2010
	Government Bill		
.6	Develop options to give neighbourhoods and local authorities the powers and	Jun 2010	Oct 2010
	freedoms to lead economic growth and regeneration (including through the Regional		
	Growth Fund) as part of the Spending Review		
	<u>ESTONES</u>		
	D. Local Government Bill passed	Oct 2010	
	E. Localism Bill passed	Nov 2011	
	F. Local Enterprise Partnerships in place with Regional Development Agency functions	Apr 2012	
	transferred in full		



2. Make localism and the Big Society part of everyday life – by meeting people's housing aspirations (1/2)

Meet people's housing aspirations by streamlining and speeding up the planning system, providing local authorities with strong and transparent incentives to facilitate housing growth, as well as making the provision of social housing more flexible

AC	TION	<u>S</u>	Start	End
2.1		et people's housing aspirations by streamlining and speeding up the planning stem, through the Localism Bill, including: (a) creating local housing trusts; (b)	Nov 2010	Nov 2011
	abo	blishing Home Information Packs; (c) scrapping 'pay as you throw' rubbish semes		
2.2	Pro	vide strong and transparent incentives for local authorities to build new homes		
	i	Design scheme working with HM Treasury	Jun 2010	
	ii.	Announce scheme	Jul 2010	
2.3	Incr	rease mobility among social housing tenants to make social housing more flexible		
	i.	Set out plans for improved home-swap systems and wider mobility reforms	Oct 2010	
	ii.	Introduce legislation as appropriate through the Localism Bill	Nov 2010	Nov 2011
2.4	Dev	elop and put in place options to help social tenants own or part-own their home	Jun 2010	Apr 2011
MIL	EST	<u>ONES</u>		
	Α.	First Local Authorities receive incentives to build new homes	Apr 2011	
	B.	Measures in place to help social tenants own or part-own their home	Apr 2011	
	D.			



2. Make localism and the Big Society part of everyday life – by meeting people's housing aspirations (2/2)

Meet people's housing aspirations by streamlining and speeding up the planning system, providing local authorities with strong and transparent incentives to facilitate housing growth, as well as making the provision of social housing more flexible

AC <sup>-</sup>	TION:	<u>S</u>	<b>Start</b>	End
2.5	Dev	elop options to bring more empty homes back into use, working with the local	Jul 2010	Dec 2010
	auth	norities and housing associations and some of the property owners, neighbours		
	and	others affected		
2.6	Pro	mote 'Home on the Farm' schemes that encourage farmers to convert existing	Sep 2010	Jun 2011
	disu	used or underused buildings into affordable housing		
2.7	Dev	elop options to ensure continuous improvements in energy efficiency of new	Jun 2010	Dec 2010
	hou	sing looking specifically at zero-carbon homes and non-domestic buildings		
2.8	Dev	elop options for the Housing Revenue Account, including voluntary	Mar 2010	Nov 2011
	arra	ngements, through the Localism Bill		
	i.	Publish consultation response	Jul 2010	
	ii.	Consider options for implementation, including through the Localism Bill	Jul 2010	Nov 2010
MIL		<u>ONES</u>		
	D.	First promotions of 'Home on the Farm' schemes	Sep 2010	
	E	Review of options to bring more empty homes back into use	Dec 2010	
	F	Review of zero-carbon homes and non-domestic buildings	Dec 2010	
	G.	Localism Bill passed	Nov 2011	



3. Make localism and the Big Society part of everyday life – by putting communities in charge of planning

Give local people and communities far more ability to determine the shape of the places in which they live by radically reforming the planning system and offering incentives for development and growth

<u>ACTI</u>	<u>ONS</u>		<b>Start</b>	End
3.1	Rep	place the Infrastructure Planning Commission with an efficient and democratically	Nov 2010	Nov 2011
	acc	ountable system that provides a fast-track process for major infrastructure		
	pro	jects, through the Localism Bill		
3.2	Rad	lically reform the planning system to give neighbourhoods much greater ability to	Nov 2010	Nov 2011
	dete	ermine the shape of the places in which their inhabitants live, based on the		
	prin	ciples set out in the Conservative Party publication "Open Source Planning".		
	Loc	al Planning Authorities able to begin working in new ways on local plans in		
	adv	ance of the passing of the Localism Bill		
	i.	Create a presumption in favour of sustainable development		
3.3	Mai	ntain the Green Belt, Sites of Special Scientific Interest and other environmental	Nov 2010	Nov 2011
	pro	tections, and create a new designation to protect green areas of particular		
	imp	ortance to local communities, as part of the Localism Bill		
3.4	Abc	olish Regional Strategies and return decision-making to local councils		
	i.	Revoke Regional Strategies with immediate effect	Jun 2010	
	_i <u>i</u>	Abolish requirement for Regional Strategies through the Localism Bill	Nov 2010	Nov 2011
MILE	EST	ONES CONES CONTRACTOR		
	Α.	Localism Bill passed	Nov 2011	
	B.	New national planning policy in place based on "Open Source Planning"	Apr 2012	
	C.	Infrastructure Planning Commission abolished, Major Infrastructure Programme Unit	Apr 2012	
		established in the Planning Inspectorate		



4. Make localism and the Big Society part of everyday life – by increasing accountability (1/2)

Reinvigorate local accountability, democracy and participation by freeing local government from central and regional control, decentralising power, providing greater freedoms and flexibilities to local government and simplifying and deregulating local government finance

AC	<u>TIONS</u>	Start	End
4.1	Legislate through the Localism Bill for directly elected Mayors to enable the largest	Nov 2010	Nov 2011
	12 cities in England to have Mayors from 2012, subject to confirmatory referenda and		
	full scrutiny by elected councillors		
	i. Develop options for transition to Mayors	Nov 2010	Nov 2011
4.2	Move from local authorities primarily reporting to central government to local		
	authorities that report to local people		
	i. Abolish Comprehensive Area Assessment and cut local government inspection	Jun 2010	Oct 2010
	ii. Identify exceptional areas where central government needs to retain an oversight role	Aug 2010	Oct 2010
	iii. Set out initial expectations for local authorities regarding data transparency	Jun 2010	
	iv. Design and implement a new approach with less reporting burdens on local	Oct 2010	Apr 2011
	government and greater transparency for local people		
4.3	Develop options to free local government from central control, including guidance,	Jun 2010	Oct 2010
	rules and funding mechanisms imposed by central departments		
4.4	Develop options and put in place measures to make better use of existing public	Jul 2010	Jul 2011
	buildings, land and capital investment in public building projects		
MIL	<u>ESTONES</u>		
	A. Abolish Comprehensive Area Assessment	Oct 2010	
	B. All local authorities to have complied with spending data transparency requirements	Jan 2011	
	C. Measures in place to make better use of existing public buildings, land and capital	Jul 2011	
	investment in public building projects		
	D. Localism Bill passed	Nov 2011	
	E. First Mayors elected in each of England's 12 largest cities (subject to confirmatory	May 2012	
	referendums and full scrutiny by elected councillors)		



4. Make localism and the Big Society part of everyday life – by increasing accountability (2/2)

Reinvigorate local accountability, democracy and participation by freeing local government from central and regional control, decentralising power, providing greater freedoms and flexibilities to local government and simplifying and deregulating local government finance

4C	<b>FIONS</b>	<u> </u>	<b>Start</b>	End
4.5	Pron	note the radical devolution of power and greater financial autonomy to local		
		ernment and community groups		
	i.	Phase out ring-fencing of government grants to local government	Jun 2010	From Oct 2010
	ii.	Freeze Council Tax in England for at least one year, and	Apr 2011	Mar 2012
		seek to freeze it for a further year, in partnership with local authorities	Apr 2012	Mar 2013
	iii.	Provide for a veto to stop plans to impose supplementary business rates on firms if a	Nov 2010	Nov 2011
		majority of firms affected don't give consent		
	iv.	Consider the most appropriate framework for local incentives for local authorities to	Jun 2010	Apr 2012
		support growth, including allowing local authorities to reinvest the benefits of growth		
		into local communities		
	٧.	Local Government resource review	Summer 2011	2012
4.6	Give	residents the power to instigate local referendums on any local issue and to	Nov 2010	Nov 2011
	veto	excessive council tax increases, through the Localism Bill		
MIL	ESTO	DNES ONES		
MIL	ESTC F.		Oct 2010	
MIL	F.		Oct 2010 Apr 2011	
MIL	F. G.	Start phasing out ring-fencing of Government grants		



5. Make localism and the Big Society part of everyday life – by letting people see how their money is being spent (1/2)

Let local people know who is spending their money and what it is being spent on by publishing financial and performance data online -'show me the money'

AC <sup>-</sup>	<u>TIONS</u>	Start	End
5.1	Publish all local authority performance data held by central government, working		
	with the Cabinet Office		
	i. Publish data on local authorities held by central government departments	Sep 2010	
	ii. Encourage data use by inviting range of third parties to create different online analysis	Jun 2010	Dec 2010
5.2	Release datasets held by the Department for Communities and Local Government to	Sep 2010	
	make councils and other bodies more accountable		
5.3	Prepare local authorities for publication, in an open and standardised format, of	Jun 2010	Dec 2010
	items of spending, contracts and tenders above £500		
5.4	Prepare local authorities for publication, in an open and standardised format, of job	Jun 2010	Dec 2010
	titles and salaries above SCS Pay Band 1		
5.5	Run public awareness campaign to encourage use and put pressure on opaque	Jul 2010	Dec 2010
	councils, including public demonstration of transparency of other local authorities		
BAII	FOTONICO		
<u> </u>	ESTONES  A. Online discussion forum on local authority publication of expenditure data launched	Jun 2010	
	B. Datasets held by the Department for Communities and Local Government published	Sep 2010	
		- +	
	C. First sets of local authority performance data held by central government published	Sep 2010	
	D. Code of Practice on £500 payments, contracts and tenders published	Dec 2010	
	E. All items of local authority spending, contracts and tenders above £500, and job titles	Jan 2011	
	and salaries above SCS Pay Band 1, published in an open and standardised format	.	



5. Make localism and the Big Society part of everyday life – by letting people see how their money is being spent (2/2)

Let local people know who is spending their money and what it is being spent on by publishing financial and performance data online -'show me the money'

<u>ACTIONS</u>	<u>Start</u>	End
5.6 Amend Code of Recommended Practice on Local Authority Publicity to stop unfa	nir Nov 2010	
competition by local authority newspapers		
5.7 Date set from which local authorities can submit proposals from communities abo	out Jan 2011	
how to improve the wellbeing of their area, under the Sustainable Communities A	Act	
5.8 Work with the Home Office to review the Regulation of Investigatory Powers Act	Jun 2010	Oct 2010
(RIPA) to stop councils unnecessarily using surveillance powers, banning local		
authority use of powers unless signed off by a magistrate		
5.9 Give councillors the power to vote on large salary packages for unelected counci	il Nov 2010	Nov 2011
officials		
<u>MILESTONES</u>		
F. Review of local authority use of the Regulation of Investigatory Powers Act comple	eted Oct 2010	
G. Code of Practice in place to stop unfair competition by local authority newspapers	Nov 2010	
H. Localism Bill passed	Nov 2011	

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